### Interim Report 2019





Royal Arctic Line A/S (CVR. no. 16545538)

This document is an unofficial translation of the Danish original. In the event of any inconsistencies the Danish version shall apply.

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All A

### Financial Highlights

Developments of the group over a three-year period can be described with the following high-lights and key figures for the first six months: DKK million

ncome statement	2019	2019 2018			
Net revenue	364	347	314		
Total revenue	407	390	346		
Operating profit	(54)	(48)	(41)		
Net financials	(4)	(5)	(1)		
Profit for H1 before tax	(58)	(54)	(41)		
Profit for H1	(40)	(37)	(28)		
Dividend	0	0	0		
alance sheet					
Balance sheet total	1,148	1,061	1,150		
Investments, fixed assets	60	75	126		
Net working capital	(16)	(5)	113		
Long-term debt	308	241	262		
Equity	622	611	621		
ash flow statement					
Cash flow from operating activities	(7)	(21)	(73)		
Cash flow from investment activities	(60)	(74)	85		
Cash flow from financial activities	17	(10)	27		
Increase/decrease in cash and cash equivalents	(50)	(106)	40		
Cash at period end	129	135	235		
atios *					
Profit margin (%)	(14.8 %)	(13.9 %)	(13.1 %)		
Return on capital (%)	(4.7 %)	(4.6 %)	(3.6 %)		
Return on equity (ROE)	(6.4 %)	(6.0 %)	(4.7 %)		
Solvency ratio (%)	54.2 %	57.6 %	54.0 %		
Return on invested capital (ROIC)	(6.5 %)	(6.2 %)	(6.2 %)		
Gearing operating assets	1.3	1.3	1.1		
verage number of full-time employees	714	725	714		
re-tax profit per employee (DK'000)	(81)	(74)	(58)		
evenue per employee	0.51	0.48	0.44		

\* Financial ratios are calculated in accordance with the Danish Society of Financial Analysts' "Recommendations and Financial Ratios"

De	finition of ratios		
	Net working capital	=	Current assets - short-term debt
	Profit margin (%)	=	Profit/loss before financial items x 100 Revenue
	Return on capital employed (%)	=	Profit before financial items x 100 Total assets
	Return on equity (ROE)	=	Profit/loss for year x 100 Average equity
	Solvency ratio (%)	=	Profit/loss for year x 100 Total assets
	Return on invested capital (ROIC)	=	Profit/loss before financial items x 100 Average invested capital incl. goodwill
	Gearing operating assets	=	Invested capital incl. goodwill Equity at year-end

Net working capital is defined as inventories, receivables and other operating current assets net of trade payables and other short-term liabilities. Receivables and corporate taxes due as well as cash and cash equivalents are not included in the net working capital.

### Management Review, Interim report for the first half year of 2019

Developments at Royal Arctic Line continued to be positive in 1H2019. The sailing schedule operated reliably, thanks in part to a spring without significant challenges related to weather.

Our journey towards open sailing systems is well under way. We received authorization to enter into the operational collaboration with Eimskip in the middle of April and we are approaching the completion of our preparations. The present appeal case will not delay this. We expect to start the new sailing system at the end of 2019.

Negotiations for the ship-building programme were completed in 1H and this marked the conclusion of the second phase in the replacement of the aging fleet, ensuring that the company will be able to provide services for the whole of Greenland in future. Our new 2150 TEU ship, Tukuma Arctica and the new settlement ships form a strong framework for supporting maritime training for Greenlandic seafarers.

Our internal modernization process within HR, Finance and IT aimed at ensuring the best development opportunities for the employees, ensuring sound leadership of the company and providing the best service for our customers continues.

The company has had a good start to the year. Cargo quantities have also seen a nice increase. This creates the best conditions for our operations, both now and in the future.

Overall, Royal Arctic Line's expectations for the year remain unchanged compared to previous communications.

# Interim Financial Report and Expectations for the Year

For the first half of 2019 the Royal Arctic Line group has presented a profit/loss (EBITDA) of DKK -18 million (incl. AUL) which is DKK 7 million worse compared to the same period in 2018 (2018: -11 million). Revenue increased by 5 % to DKK 364 million (2018: 347 million). The improvement is split equally between concession and non-concession revenue. Arctic Umiaq Line presented an increase in revenue compared to 2018. Part of the increase in revenue is counterbalanced by an increase of almost DKK 6 million in personnel costs.

HR costs are higher than in 2018, but are constant compared to the level at the end of 2018. It is expected that the increased burden of administration will continue until the end of 2019, where the company's strategic reorganization enters the next phase.

Amortisation, depreciation and impairments were at the same level as 2018.

The company had a negative cash flow from operating activities of DKK -7 million, which is an improvement of DKK 14 million compared to the same period last year The improvement is due to a more efficient handling of the operating capital, where amounts owing from the company's biggest customer were reduced from 49 %, at year end 2018, to 27 % of the total debt balance. The company's capital base is considered to be solid with a solvency ratio 54.2 (2018: 57.6).

In the first half of 2019 several of the present investments in new ships were, as expected, financed with equity. Consequently, the group's liquid assets are DKK 129 million, which is a fall of approx. DKK 50 million compared to the end of 2018. In the same period the long term debt increased with DKK 17 million.

There are no significant developments in the company's balance sheet compared to the year end 2018.

Overall, the company has presented a loss for the group of DKK 58 million which is the level expected for the period, with the exception of the provision of DKK 6.7 million due to uncertainty regarding the extra costs in connection with ship design at the Nodosa shipyard.

Royal Arctic Line is a company with heavy seasonal fluctuations where revenue in the second half of the year is typically more than 30 % higher than in the first six months.

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Management

Nuuk, 7th August 2019

### Management Statement on the Interim Report

The Board of Directors and the Executive Board have today examined and adopted the unaudited interim report for the period 1st January - 30th June 2019 for Royal Arctic Line A/S.

The interim report has been presented in accordance with the Danish Financial Statements Act.

We consider the applied accounting policies appropriate for the interim report to provide a true and a fair view of the Group and the Parent Company's financial position and results as well as their cash flows.

No significant events have occurred after the balance sheet date which would materially influence the evaluation of this interim report.



Nuuk, 7th August 2019

#### **Executive Board**



Verner Hammeken CEO



Aviâja Lyberth Lennert Deputy CEO



Peter Christoffersen CFO



Ulrik Blidorf Chairman

#### **Board of Directors**



Erik Østergaard Vice-chairman



Minannguaq Zeeb



Mai-Lill Ibsen



Stefan Dirk Buch



Jens Peter Berthelsen



Eydun Simonsen



Laust Lindskov Vestergaard

### Company Details

#### **The Company**

Royal Arctic Line A/S Qeqertanut 46 P.O. Box 1580 3900 Nuuk Telephone: +299 34 91 00 Fax: +299 32 24 50 E-mail: ral@ral.gl Website: www.ral.gl

#### **Registration number**

A/S 209.527

#### **CVR.** number

16545538

#### Registered

Nuuk, Greenland

#### Share capital

DKK 120 million

#### **Ownership**

Wholly owned by the Government of Greenland

#### **Board of Directors**

Ulrik Blidorf, Chairman Erik Østergaard, Vice-chairman Minannguaq Zeeb Mai-Lill Ibsen Stefan Dirk Buch Eydun Simonsen\* Jens Peter Berthelsen\* Laust Lindskov Vestergaard\* \* *Elected by employees in 2018 for a 4 year term.* 

#### **Executive Board**

Verner Hammeken, CEO Aviâja Lyberth Lennert, Deputy CEO Peter Christoffersen, CFO

#### **Management Group**

Anders Bay Larsen, Head of Department, Ship Operations Anne Ohlin Ladegaard, Head of Department, IT Ivalu Kleist, Assistant Director, Operations Lars Borris Pedersen, Head of Department, Customer Services Tommy Ege Kristensen, Head of Department, HR

#### Auditors

Deloitte, Chartered Accountants

### Income Statement for the period 1st January - 30th June 2019

	<b>Royal Arctic Line A/S</b>		<b>Royal Arctic Group</b>	
DKK '000	2019	2018	2019	2018
Revenue				
Income from concession cargo	283,668	274,428	283,647	274,428
Income from non-concession cargo	62,791	55,735	80,435	72,389
Net revenue	346,459	330,163	364,082	346,817
Other operating income	42,768	42,724	42,768	42,724
Total income	389,227	372,887	406,850	389,541
Expenditures				
Cargo-related expenditure	(12,868)	(10,182)	(14,354)	(11,220)
Gross profit	376,359	362,705	392,496	378,321
Ships	(94,625)	(94,645)	(102,769)	(100,051)
Terminals	(64,210)	(64,988)	(64,210)	(64,988)
Container operations	(14,993)	(14,412)	(14,993)	(14,412)
Sales and administration	(29,652)	(33,928)	(32,588)	(36,834)
Human resources	(170,815)	(165,753)	(178,942)	(173,409)
Amortisation, depreciation and impairment losses on fixed assets	(35,589)	(36,229)	(36,308)	(36,902)
Other operating costs	(16,700)	0	(16,700)	0
Total expenditure	(426,584)	(409,955)	(446,510)	(426,596)
Operating profit	(50,225)	(47,250)	(54,014)	(48,275)
Income from investments in affiliated companies	(2,594)	(1,033)	0	0
Income from investments in associated companies	73	0	73	0
Profit before financial items	(52,746)	(48,283)	(53,941)	(48,275)
Financial items				
Other financial income	97	45	97	46
Impairment of financial fixed assets	(4,154)	(5,523)	(4,168)	(5,532)
Profit before tax	(56,803)	(53,761)	(58,012)	(53,761)
Тах				
Tax on profit for the period	17,261	17,095	18,470	17,095
Profit for the period	(39,542)	(36,666)	(39,542)	(36,666)

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### Assets as at 30th June

К '000	Royal Arctic Line A/S 2019 2018		Royal Arctic Group 2019 2018	
red assets				
angible fixed assets				
Software	19,497	28,627	19,497	28,62
Total intangible fixed assets	19,497	28,627	19,497	28,62
iterial assets				
Ships	458,080	500,762	459,607	503,52
Buildings	59,405	64,062	59,405	64,06
Transport equipment, harbour boats, machinery and fixtures	64,440	74,543	64,440	74,54
Assets under construction	265,076	101,105	265,076	101,10
Total material assets	847,001	740,472	848,528	743,23
ancial assets				
Income from investments in affiliated companies	7,964	3,832	0	
Income from investments in associated companies	4,377	4,402	4,377	4,40
Receivables from associated companies	0	0	0	
Other securities	1,048	1,446	1,048	1,44
Total financial assets	13,389	9,680	5,425	5,84
Total fixed assets	879,887	778,779	873,450	777,71
rrent assets				
rentories and operating stock				
Operating stock	26,625	28,119	26,900	29,08
Total inventories and operating stock	26,625	28,119	26,900	29,08
ceivables				
Trade receivables	100,154	89,553	101,665	91,75
Receivables from affiliated companies	1,809	1,901	0	
Receivables from associated companies	0	0	0	
Deferred tax asset	0	0	0	
Other receivables	5,963	15,945	5,975	15,94
Accruals and prepayments	11,536	10,626	11,969	11,21
Total receivables	119,462	118,025	119,609	118,91
sh				
Cash and cash equivalents	108,897	121,468	128,515	134,88
Total current assets	254,984	267,612	275,024	282,88



### Equity and Liabilities as at 30th June

	<b>Royal Arctic Line A/S</b>		Roya	Arctic Grou
( )000	2019	2018	2019	201
ity				
Share capital	120,000	120,000	120,000	120,00
Reserve for net revaluation, equity method:				
- Affiliated companies	2,964	0	0	
- Associated companies	807	905	807	90
Retained earnings	498,638	490,139	501,602	490,13
Total equity	622,409	611,044	622,409	611,04
visions for liabilities				
Deferred tax	30,263	25,408	29,199	24,72
Mortgage debt	3,375	6,239	3,375	6,23
Total provision for liabilities	33,638	31,647	32,574	30,96
pilities				
-current liabilities				
Collateral debt in ships	307,223	239,304	307,223	239,30
Mortgage debt	1,134	1,134	1,134	1,13
Financial leasing	0	442	0	44
Total non-current liabilities	308,357	240,880	308,357	240,88
rent liabilities				
Next year's instalment on non-current liabilities	20,852	20,964	20,852	20,96
Trade payables	39,702	32,073	41,079	33,25
Payables to affiliated companies	0	0	0	
Payables to associated companies	0	0	0	
Income tax	0	1,578	1,830	3,59
Other payables	87,076	87,895	98,536	91,13
Prepayments	22,837	20,310	22,837	28,75
Current liabilities	170,467	162,820	185,134	177,70
Total liabilities	478,824	403,700	493,491	418,58
Total equity and liabilities	1,134,871	1,046,391	1,148,474	1,060,60

### Cash Flow Statement for the period january 1st - june 30th

	<b>Royal Arctic Line A/S</b>		<b>Royal Arctic Group</b>	
DKK '000	2019	2018	2019	2018
Cash flow from operating activities				
Operating profit	(50,225)	(47,250)	(54,014)	(48,275)
Amortization, depreciation and impairment losses	35,589	36,229	36,308	36,902
Net interest	(4,057)	(5,478)	(4,071)	(5,486)
Income tax paid	0	0	0	0
Changes in working capital	9,074	(7,550)	14,645	(4,245)
Cash flow from operating activities	(9,619)	(24,049)	(7,132)	(21,104)
Cash-flow from investment activities				
Investments	(60,301)	(74,669)	(60,477)	(74,940)
Fixed asset divestment	609	893	609	893
Financial assets	15	11	15	11
Cash from investment activities	(59,677)	(73,765)	(59,853)	(74,036)
Cash flow from financial activities				
Borrowing during the year	27,145	0	27,145	0
Instalments for the year	(10,456)	(10,471)	(10,456)	(10,471)
Dividend paid	0	0	0	0
Cash flow from financial activities	16,689	(10,471)	16,689	(10,471)
Increase/decrease in cash and cash equivalents	(52,607)	(108,285)	(50,296)	(105,611)
Cash at beginning of year	161,504	229,753	178,811	240,499
Cash and cash equivalents at end of period	108,897	121,468	128,515	134,888
Composed as follows:				
Cash and cash equivalents	108.897	121,468	128,515	134,888
Total	108,897	121,468	128,515	134,888



